

Nancy Hoffart, PhD, RN Forsyth Medical Center Distinguished Professor School of Nursing University of North Carolina at Greensboro

Learning Objectives

Develop	Develop a mission statement and goals for an interprofessional education (IPE) program.
Assess	Assess factors within and external to the institution that might influence development of an IPE program.
Apply	Apply concepts and principles from change management models to plan and shepherd an IPE program to success.



Who are you?

Setting?Discipline?

Team?Solo?





Clarifying Language

Interprofessional education

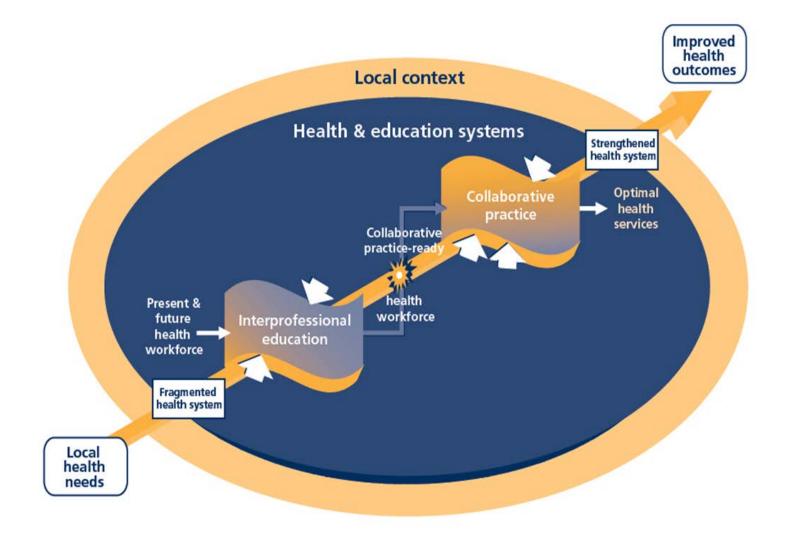
- In academic setting -- prelicensure IPE
- In clinical setting -- post-licensure IPE
- Interdisciplinary education also used

Collaborative practice – in clinical setting

- Interprofessional collaboration
- Interprofessional practice
- Interdisciplinary collaboration
- Interprofessional collaborative practice
- Often begins with an educational effort



Framework for Action on Interprofessional Education & Collaborative Practice (WHO, 2010)

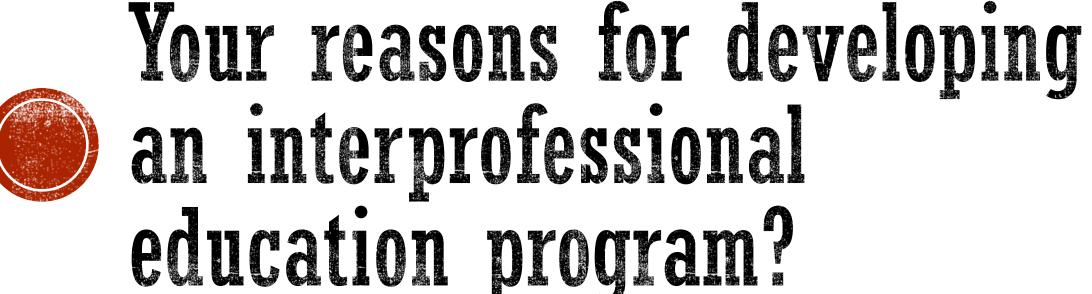




Why Develop an IPE Program?

- Improve patient care
- Patient satisfaction
- Cost effectiveness of care
- Provider satisfaction
- Secondary considerations
 - Meet accreditation standards academic and practice
 - Maximize use of resources e.g. simulation center
 - Enable health professionals to practice at the top of their educational preparation







IPE Models

Many models to choose from

- None are perfect
- All offer useful consideration and can add value to your IPE efforts
- May develop your own model

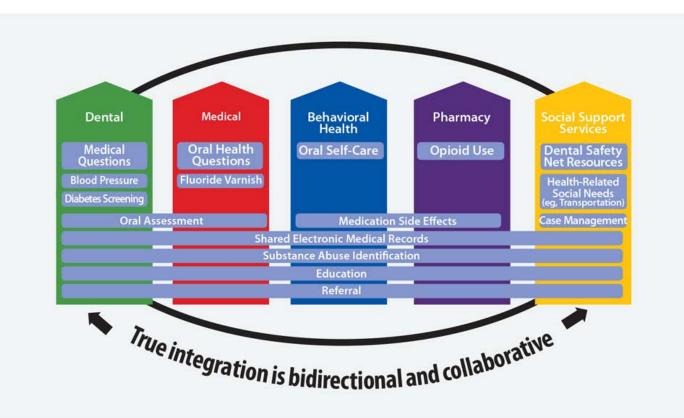
Categorizing the models

- Who will be educated?
- What will be taught?
- How will it be taught
- What will be evaluated?
- Combination of some or all of the above





Participants: Who will be taught?



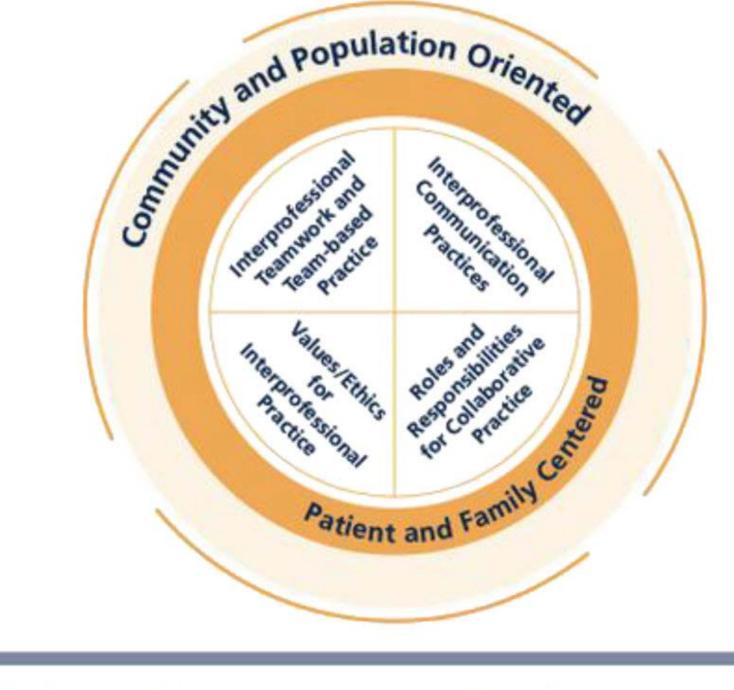
An Example with a Dentistry Focus

 Determine the appropriate mix of professionals for a particular problem.





Curriculum: What will be taught?



An Example of the Content to be Taught

Core competencies for interprofessional collaborative practice (Interprofessional Education Collaborative, 2016)

The Learning Continuum pre-licensure through practice trajectory



Core Competencies for Interprofessional Collaborative Practice

- Values/Ethics for Interprofessional Practice
- Roles/Responsibilities

 Interprofessional Communication

Teams and Teamwork

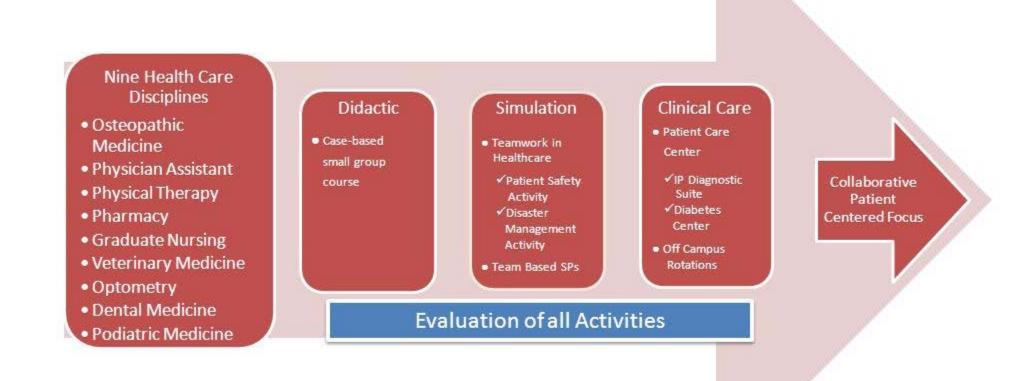
- Work with individuals of other professions to maintain a climate of mutual respect and shared values.
- Use the knowledge of one's own role and those of other professions to appropriately assess and address the healthcare needs of the patients and populations served
- Communicate with patients, families, communities, and other health professionals in a responsive and responsible manner that supports a team approach to the maintenance of health and the treatment of disease.
- Apply relationship-building values and the principles of team dynamics to perform effectively in different team roles to plan and deliver patient-/population-centered care that is safe, timely, efficient, effective, and equitable.



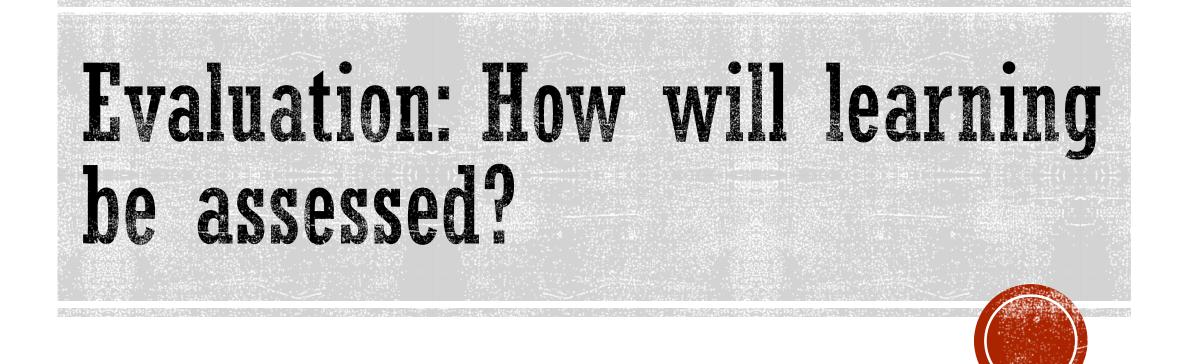


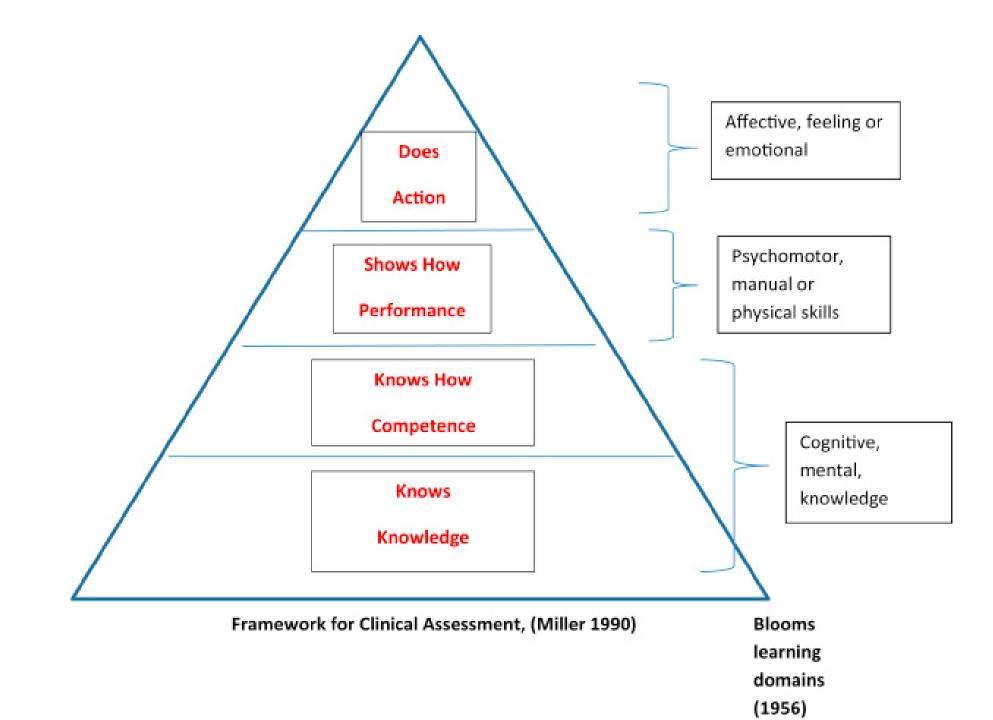
Strategies: How will it be taught?

Interprofessional Learning and Practice Model





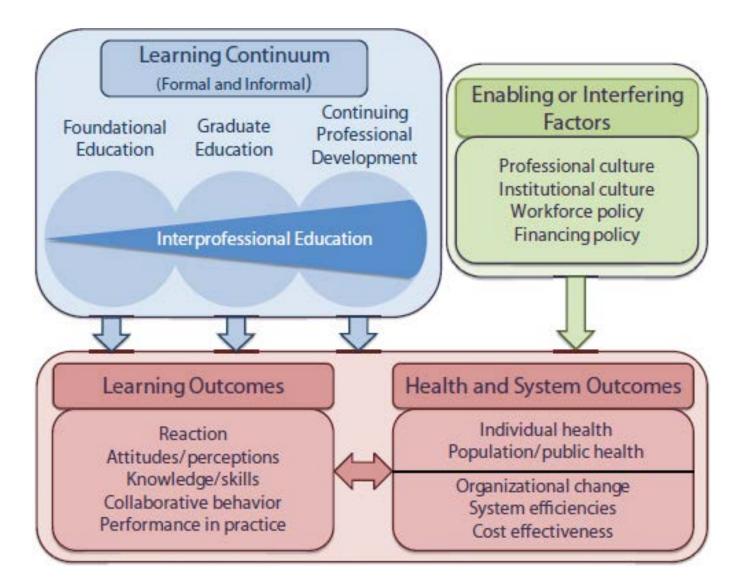






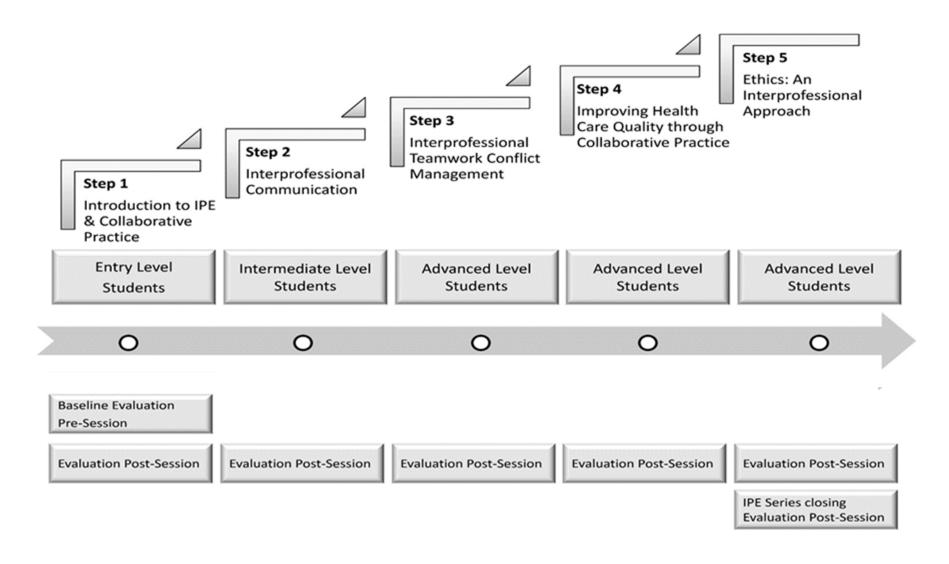


Interprofessional Learning Continuum (IPLC)





LAU IPE STEPS







Begin with Assessment

- Administrative support
- Institutional strengths
- Opportunities (internal and external)
- Overcoming challenges
 - Institutional weaknesses
 - External threats
- Resources and budget





What Professions/Departments will be Involved?





Think Outside the Box

- Unconventional players
- Inter-institutional partnerships

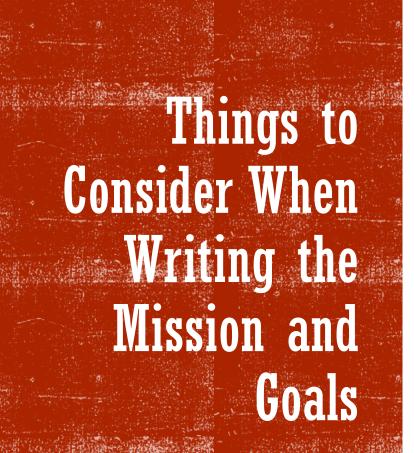




Why a mission statement?

- Articulates the purpose of the effort
 - Why does this program exist?
- Announces the program to the larger community
- Keeps all involved "on the same page"
- Defining the mission can be a valuable team building exercise





- What does the team want the program to have accomplished in a few years from now?
- •Who will the program impact?

Be realistic

- Organizational context
- Opportunities
- Limitations and constraints





Common Challenges (Sunguya et al., 2014)

- Curriculum curriculum content, integration, time and schedule, and course rigidity
- Leadership poor planning, lack of coordination, and lack of administrative support
- **Resources -** physical, material and human resources
- Stereotypes and attitudes stereotyping of professions by faculty, students, and institutions

Sunguya, B.F., Hinthong, W., Jimba, M., & Yasouka, J. (2014). Interprofessional education for whom? -- Challenges and lessons learned from its implementation in developed countries and their application to developing countries: A systematic review. *PLoS One*, *9*(5), e96724. doi 10.1371/journal.pone.0096724



More Common Challenges

- Variety of students Differences in students' characteristics, learning needs, knowledge levels, and approaches
- IPE concept ambiguity about best practices to adopt
- **Teaching** familiarity with the concept of IPE, experience with teaching large groups, different instructional methods, and consensus and consistency of content taught
- Enthusiasm essential for sustaining an IPE initiative hampered by top-down planning approach and inadequate understanding of the importance of the program

And Still More Challenges

- Professional jargon terminology of different health professions
- Accreditation lack of IPE accreditation standards
- Other challenges
 - Assessment of learning How to assess learning that is not in traditional course structure and involves students and faculty from multiple programs
 - Location logistics students at different sites and clinical locations
 - Faculty workload how to recognize faculty efforts
 - Staff support when programs cross departments, who provides the support?





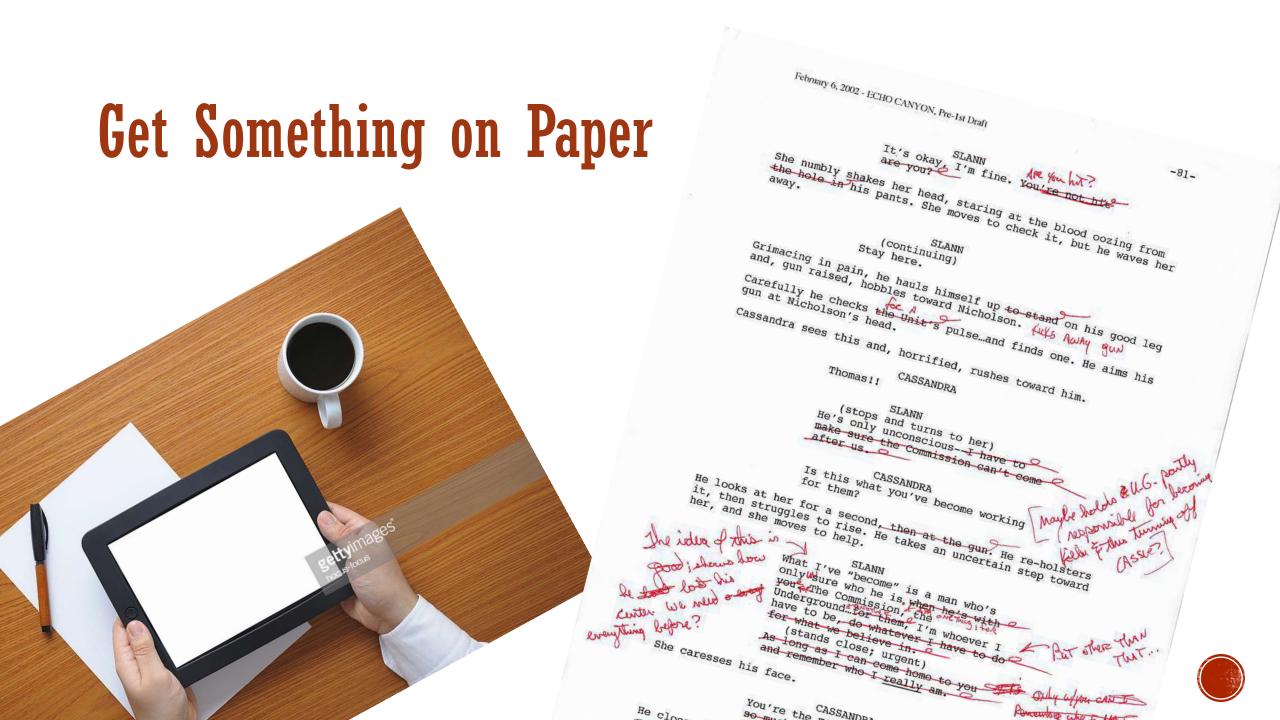
It's a Journey

Two ways of framing the beginning:

 Long-term perspective but start with manageable activities

OR

- Start with manageable activities, then grow it into a program
 - What can we start with now?
 - What do we want to add later?
 - Who is our first audience?
 - Who can we involve later?
 - Recognize and celebrate successes along the way
 - Let others in the institution know about your work
- Don't let perfection be the enemy of good. Just do it!

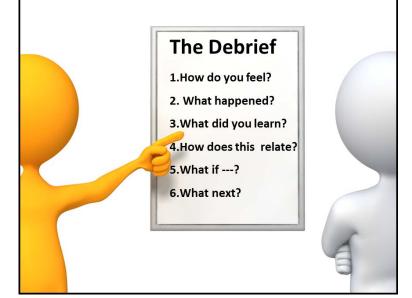


Learn from Experience

Debrief each activity

- Listen to and learn from each other
- Listen to and learn from your audience the learners
- Give up on things that don't work, redirect your energy to activities that have worked

Expand the program as resources allow (human, material, time, etc.)





Introducing IPE/CP is a Change Effort

- Change is usually not easy
- It is not linear
- Use evidence to set direction, prevent detours
- Engage others



Plan for Evaluation

12:00 – 13:30 Workshop 2 IPE Assessment and Evaluation Develop Your Plan



RESOURCES

https://nexusipe.org/

